



ASH GROVE CEMENT WEST, INC.

Inter-Office Memorandum

April 19, 1991

To Ken Rone

From Daniel J. Peters

Copies to Dick Cooke

Subject Progress Report

Steve Sheridan

Jim Post

George Wells

EAST TERMINAL

The terminal operated at full staff with one work related accident. Mark Jones fractured a finger while opening a railroad car door. Mark was checked by a doctor and released back to work on full duty. On Friday, coffee and doughnuts were enjoyed by the team to mark 100 days in 1991 without a lost time accident. Emergency operating plans and fatalgrams were reviewed with employees during the monthly safety meeting.

A bid was posted for a new Building and Grounds position. It is expected that no one internally will bid this position. If this occurs, the position will be offered to one of our temporary employees on a permanent basis. Stan Webb enjoyed a one week vacation. Ben McBride was in Leamington participating in their maintenance overhaul.

The Production department increased cement inventories to over 34,000 tons. Silo #20 was emptied on Wednesday and inspected. MTC I orders were increased to begin filling Silo #20. The Ideal II transfer was stopped for three days for inventory control but will be resumed next Monday. No bulk bag orders were received. A meeting was held on Friday with Production department supervision to review and prioritize outstanding projects. Cleanup was completed at the Group II silos.

The Maintenance department spent considerable time working on outstanding safety items. Among the safety items completed were the installation of backup alarms on all forklifts and the repair of the 910 loader brakes. Work continued on installing the new packhouse air compressor. Preventative maintenance was performed

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April 19, 1991

PROGRESS REPORT
SEATTLE TERMINAL

page 2

on one of the cement packers. The Ideal II transfer lines were sealed properly.

General Electric began removal of all low level PCB materials in the terminal. This project is expected to be completed by Friday.

John Hoffman accompanied insurance inspectors from IRI and Chubb Insurance through the facility on Thursday.

Frank Melfi and Art Miller of L-Bar met with Nate and myself on Wednesday to discuss plant raw material needs. This appeared to be an exploratory meeting. Any future substantive information will be forwarded to Jim Post.

Two trips were made to the Superior silica quarry to review drilling progress. On the second visit, Ralph Clark and I spent several hours walking the property and discussing Ralph's geological knowledge of the area. The first major blast is expected next week and will level the south knob.

Dick Cooke and I reviewed the budget numbers received from Fuller Company concerning the pumping of cement to the dock from the Group I silos at a rate of 200 tph. Dick indicated that Steve Rinella will stop by Monday to discuss this project with me.

Alan Greer of American Magotteaux will be here Friday to begin working with me on proposed ball charges for the finish mills.

WEST TERMINAL

I attended a meeting on Friday with representatives from Lone Star Northwest, Cyclonaire, and Ash Grove Cement West to discuss the status of the ship unloader project. On Wednesday, Cyclonaire personnel arrived at the terminal to begin addressing punch list items.

A meeting has been scheduled with Larry Rosberg of the Teamsters for April 23, 1991 at 5:00 pm to discuss the future status of the terminal.

SHIPMENTS

East Terminal Sales	6831 tons
West Terminal Sales	0 tons
LSNW Shipments	0 tons